



August 7, 2012

To: Leland Hunter, Incident Commander

Subject: Delegation of Authority, Barry Point Fire

As of 1800 August 7, 2012 I am delegating authority to you to manage the Barry Point Fire on the Lakeview Ranger District of the Fremont-Winema National Forest. This fire originated on August 5, 2012. Fire Number for the Incident is 680.

I expect all incident management activities to be executed in accordance with the strategy that has been identified within the Wildland Fire Decision Support System (WFDSS). Plan your management of the incident within the scope of the Objectives and Courses of Action as described in WFDSS. Please notify me or my staff if you see that this guidance in the WFDSS is no longer accurate or valid while you are commanding the incident. I will provide guidance and updates as needed so that my intent remains clear.

Should I be unavailable to you during your command, I will assign Rachele Huddleston-Lorton as a representative to your Team. She can be reached at (b) (6) Bryan Yost is assigned as the lead Resource Advisor for this incident and is assigned to work directly with your team on all matters pertaining to land and resource management objectives and mitigations required by implementation of your tactics.

I will expect you to ensure that all actions and consequences have been analyzed against risk to human life and other values. You are expected to provide clear leader's intent at all levels of your organization and use your experience and judgment and make timely and prudent decisions as to the best course of action. You are expected to maximize opportunities for success through mindful decision making and heightened situation awareness, while minimizing exposure to risk.

The principal objectives I wish to have accomplished on this fire are:

- Provide for firefighter and public safety.
- Implement all strategies and tactics based on fire fighter and public safety, taking into consideration sound efficient as well as effective financial practices as well as appropriate land and resource management plans and fire management plans. You are authorized to spend funds as identified in the suppression cost objective of Wildland Fire Decision Support System (WFDSS).
- Business practices will comply with the Region 6 Incident Business Management Guidelines and the local Operating Guidelines for Incident Administration.
- Maintain financial records and systems utilizing COST that allow for daily apportionments by jurisdiction.
- Minimize acreage burned and damage to private property and improvements.
- Utilize resource advisors to minimize environmental concerns related to suppression activities.
- Comply with Federal Aviation Policies on federal lands.
- Coordinate and consult with local agency safety managers.
- Protect private property and structures.
- Maintain and enhance the relationships with local landowners and the public. Additionally, all personnel assigned to the incident shall be treated with dignity and respect while providing a safe and productive work environment.

All actions should continue to implement the Thirtymile Hazard Abatement Plan, be in compliance with the



National Wildland Coordinating Group (NWCG) work-rest guidelines, and follow the **Code of Conduct for Fire Suppression**.

1. Firefighter safety comes first on every fire every time.
2. The 10 Standard Firefighting Orders are firm...we don't break them; we don't bend them.
3. All 18 Watch Out Situations must be mitigated before engagement or re-engagement of suppression activities.
4. Every firefighter has the right to know that his or her assignments are safe.
5. Every fireline supervisor, every fire manager, and every administrator has the responsibility to confirm that safe practices are known and observed.

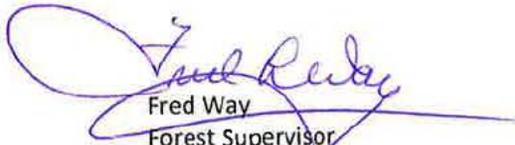
You are directly accountable to me. The designated fire management representatives for the Forest Service are Bob Crumrine (541-947-6264) Barry Shullanberger (541-947-6394) or Barry Hansen (541-947-6337, cell (b) (6))

(b) (6) The designated representative of the Oregon Department of Forestry is Greg Pittman (541-947-3311, cell (b) (6)) or Dustin Gustaveson (541-947-3311). The Incident Business Advisor for the U.S. Forest Service and Bureau of Land Management is Nina Hardin (541-947-6286), and the Finance Advisor for ODF is Dave Horton (541-(b) (6))

I expect all suppression efforts will be executed in accordance with the selected strategy identified in the respective WFSS prepared for the incident. Effective management of costs commensurate with resource values to be protected and strategic direction of the respective WFSS alternatives is critical. I also request that as much purchasing as possible and practical be done through local vendors. Property accountability should demonstrate adherence to National direction on acceptable fire loss/use rates.

Fire information and media relations will be coordinated with the Interagency Public Affairs Officer, Lisa Swinney (541-947-6261) and Greg Pittman ODF.

I wish you and your team a safe and successful assignment. You can reach me at the following phone numbers: 541-947-6201 or (b) (6)


Fred Way
Forest Supervisor
Fremont-Winema National Forest


Leland Hunter
Incident Commander
SCOFMP IMT3



To: Pacific Northwest IMT Team 4, Blue Mountain

Subject: Delegation of Authority, Barry Point Fire

Date: August 8, 2012

As of 0600 Thursday August 9, 2012 we are delegating authority to you to manage the Barry Point Fire on the Lakeview Ranger District of the Fremont-Winema National Forest and the Lake Unit of the Klamath-Lake District of Oregon Department of Forestry. This fire originated on August 5, 2012. Fire Number for the Incident is 680.

We expect all incident management activities to be executed in accordance with the strategy that has been identified within the Wildland Fire Decision Support System (WFDSS). Plan your management of the incident within the scope of the Objectives and Courses of Action as described in WFDSS. Please notify one of us or our staff if you see that this guidance in the WFDSS is no longer accurate or valid while you are commanding the incident. We will provide guidance and updates as needed so that our intent remains clear.

Should we be unavailable to you during your command, we will assign Rachelle Huddleston-Lorton as a Forest Service representative and Dustin Gustaveson as the Oregon Department of Forestry representative to your Team. Rachelle can be reached at (b) (6) and Dustin can be reached at (b) (6). Bryan Yost is assigned as a liaison Resource Advisor for this incident and is assigned to work directly with your team on all matters pertaining to land and resource management objectives and mitigations required by implementation of your tactics.

We will expect you to ensure that all actions and consequences have been analyzed against risk to human life and other values. You are expected to provide clear leader's intent at all levels of your organization and use your experience and judgment and make timely and prudent decisions as to the best course of action. You are expected to maximize opportunities for

success through mindful decision making and heightened situational awareness, while minimizing exposure to risk.

The principal objectives we wish to have accomplished on this fire are:

- Provide for firefighter and public safety.
 - Implement all strategies and tactics based on fire fighter and public safety, taking into consideration sound efficient as well as effective financial practices as well as appropriate land and resource management plans and fire management plans. You are authorized to spend funds as identified in the suppression cost objective of Wildland Fire Decision Support System (WFDSS).
 - Business practices will comply with the Region 6 Incident Business Management Guidelines, the ODF Business Practices and the local Operating Guidelines for Incident Administration.
 - Costs will be tracked in accordance with the local cost share agreement (August 8, 2012).
 - Maintain financial records and systems utilizing COST that allow for daily apportionments by jurisdiction.
 - Minimize acreage burned and damage to private property and improvements.
 - Utilize resource advisors to minimize environmental concerns related to suppression activities.
 - Comply with Federal Aviation Policies on federal lands.
 - Coordinate and consult with local agency safety managers.
 - Protect private property and structures.
 - Maintain and enhance the relationships with local landowners and the public.
- Additionally, all personnel assigned to the incident shall be treated with dignity and respect while providing a safe and productive work environment.

All actions should continue to implement the Thirtymile Hazard Abatement Plan, be in compliance with the National Wildland Coordinating Group (NWCG) work-rest guidelines, and follow the **Code of Conduct for Fire Suppression**.

1. Firefighter safety comes first on every fire every time.
2. The 10 Standard Firefighting Orders are firm...we don't break them; we don't bend them.
3. All 18 Watch Out Situations must be mitigated before engagement or re-engagement of suppression activities.
4. Every firefighter has the right to know that his or her assignments are safe.
5. Every fireline supervisor, every fire manager, and every administrator has the responsibility to confirm that safe practices are known and observed.

You are directly accountable to us. The designated Forest Service fire management representative for the incident is Barry Shullanberger (541-947-6394). The designated

representative of the Oregon Department of Forestry is Dustin Gustaveson (b) (6)
The Incident Business Advisor for the U.S. Forest Service is Nina Hardin (541-947-6286) and
Mikell Newton (b) (6) and the Finance Advisor for ODF is Dave Horton (b) (6)

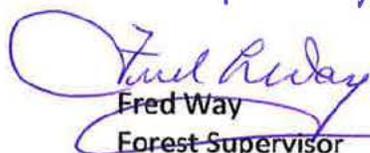
We expect all suppression efforts will be executed in accordance with the selected strategy identified in the respective WFDSS prepared for the incident. Effective management of costs commensurate with resource values to be protected and strategic direction of the respective WFDSS alternatives is critical. We also request that as much purchasing as possible and practical be done through local vendors. Property accountability should demonstrate adherence to National direction on acceptable fire loss/use rates.

Fire information and media relations will be coordinated with the Interagency Public Affairs Officer, Lisa Swinney (541-947-6261) and Anne Maloney, ODF (b) (6)

We wish you and your team a safe and successful assignment. You can reach us, Fred Way at (b) (6) and Greg Pittman at (b) (6)

IA responsibility within TFR and outside when requested.

*AW. PNW
CF*



Fred Way
Forest Supervisor

Fremont-Winema National Forest



Greg Pittman
District Forester
Klamath-Lake District
Oregon Department of Forestry



Brian Watts
Incident Commander
PNW IMT Team 4 – Blue Mountain

CALIFORNIA WILDFIRE COORDINATING GROUP



IMT Delegation of Authority

Date: 08/11/2012

To: Brain Watts Incident Commander PNW IMT 4 Blue Mountain

From: Kimberly Anderson, Forest Supervisor Modoc National Forest

Subject: Barry Point Fire, OR-FWF-120680 Incident Delegation of Authority

Effective at 1800 hours on 08/11/2012, you are delegated authority as the Incident Commander for the overall management of the Barry Point, OR-FWF-120680 Incident on the Modoc National Forest. This delegation carries with it the full responsibility for managing the incident. You have full authority and responsibility for managing incident operations within the framework of legal statute, current policy, and the broad direction provided in your oral and written briefing materials. You are expected to do a complete and efficient job, while providing for Safety First. Safety will be the number one priority throughout the incident.

I expect open communication during all phases of management under this delegation. Please ensure the immediate notification of any significant concerns, issues or events as they arise.

I will meet with you at the end of the incident for a closeout briefing. A formal evaluation of your performance will be conducted prior to your departure from the incident. This formal evaluation may be followed up within sixty days after your departure once the Forest has had the opportunity to review accountability, claims, financial matters, and other items that require time to evaluate.

I have confidence in the abilities of you and your team, and appreciate the technical expertise that you offer us.

Should problems arise contact Kimberly H. Anderson (b) (6) or Dave McMaster (b) (6)

Reference the attachment which includes my performance expectations for you and your team.

Incident Commander

Brain Watts

Agency Administrator

Kimberly Anderson

CALIFORNIA WILDFIRE COORDINATING GROUP



My performance expectations of you and your team and the elements that I will use to review you and your team's performance are listed below.

1. How well did the Team accomplish the objectives described in the Wildland Fire Decision Support System (WFDSS) the Delegation of Authority, and the Agency Administrator Briefing?

The Wildland Fire Decision Support System (WFDSS) is being used as the Decision making process on this incident. Should a new course of action be necessary, you may be called upon to assist with these changes. Suppression actions should be consistent with resource values to be protected. Forest Supervisor Kimberly Anderson (530-708-0065), will sign the WFDSS and validate periodic assessment of your team accomplishments in meeting the objectives. Barbara Raymond will be the lead contact for WFDSS for the Modoc National Forest.

The WFDSS outlines the suppression objectives and strategies. If the fire intrudes on to the Modoc National Forest DPA you have been supplied with a map that defines the initial attack responsibility area.

2. How well did the Team manage the cost of the incident? Did the team follow agency incident operating guidelines? Were follow-up issues identified and documented for the Agency Administrator i.e.; invoices, OWCP and vendor issues?

You are to provide the necessary actions to control this incident at a reasonable cost to meet the objectives specified and to protect on and off- Forest values. Emphasize accountability for supplies ordered. Keep the incident loss tolerance within 15%. Although broad incident cost estimates are set in the WFDSS, I expect the team to develop, document and implement prudent incident expenditure decisions.

Please provide me with daily costs, by category for this incident.

No Incident Business Advisor has been assigned to this Incident. If one is assigned, you are to work closely with them to stay fully informed of fiscal issues, expenditures and the limitations. Be concerned about property accountability, and potential damage claims. Be efficient in your operations.

CALIFORNIA WILDFIRE COORDINATING GROUP



3. How did the Team demonstrate sensitivity to resource limits/constraints and environmental concerns?

The Forest LRMP states “use appropriate suppression strategies of confine, contain and control as specified in the Fire Management Action Plan” (FMP). It further states, “all responses will be for the purpose of control unless another response is authorized in the Fire Management Action” Plan. (LRMP pg. 4-15). In addition, the Northwest Forest Plan and Sierra Nevada Framework guide our activities on the Modoc National Forest in certain portions of our forest. Concerns that will affect your management of the incident will be provided by the assigned Resource Advisors.

Jenny Jayo (b) (6) is designated as my Resource Advisor. Work closely with Jenny to understand sensitive resource protection and land management concerns. She may also assist in identifying sensitive issues for WFDSS revisions. She will contact affected private landowners, and develop rehab guidelines for suppression damage.

4. How well did the Team deal with sensitive political and social concerns?

Work closely with Suzi Johnson to understand the complex local issues. Keep her informed and proactively deal with controversial issues.

5. Was the Team professional in the manner in which they assumed management of the incident and how they managed the total incident? How did the Team handle transition either to another IMT or in returning the incident the hosting agency?

The turn back level will be mutually agreed upon between you and myself.

6. How well did the Team anticipate and respond to changing conditions, was the response timely and effective?

I expect your team to aggressively perform Initial Attack on all new starts within your assigned area, swiftly locate assigned fires, and react to potential rapid demobilization.

7. How well did the Team place the proper emphasis on safety?

Accountability for fire safety is your first and most important responsibility. All members of your team must observe a "Zero Tolerance" for any careless or unsafe action. As Incident Commander, you must take the appropriate actions to insure that everyone involved in suppressing the Barry Point Incident knows and follows all the Wildland Firefighter Leadership and Safety Principles.

Your team must develop/use a medical evacuation plan that meets or exceeds the Modoc Emergency Medical. My staff will supply you with a copy of this plan at your in-briefing.

CALIFORNIA WILDFIRE COORDINATING GROUP



In the event of a serious accident, injury or fatality you must notify me immediately. Investigations of any accidents require close coordination and collaboration with the Forest Supervisor and Forest Safety Officer, David Bolsover (b) (6). Incident resources will be made available as needed to assist. Initial on-site investigations by incident personnel must be done according to Region 5 standards, using Region 5 standard forms. We may retain the authority to do our own accident investigation.

8. Did the Team activate and manage the mobilization/demobilization in a timely and cost effective manner?

The Final Fire Package will be prepared in accordance with established records management standards.

9. How well did the Team use local resources, trainees, and closest available forces?

You will manage this incident until released due to a decrease in incident complexity, or when your incident management Team (IMT) has reached the maximum incident assignment length.

10. How did the Team notify the incident agencies regarding triggers for initiating a cost share agreement or large fire cost review? How were those recommendations implemented?

I expect you and your team to foresee potential departures from DPAs and to notify my Agency Representative of this possibility so that we can begin the planning process.

11. Was the IC engaged and in charge of the Team and the Incident? How well did the IC function and operate as a leader?

12. How timely was the IC in assuming responsibility for the incident and initiating action?

The Incident Status Report (ICS-209) is due into the National ICS-209 web-based system daily.

13. How did the IC show sincere concern and empathy for the hosting unit and local conditions?

14. Was the agency administrator or designee made aware that the Time Unit closed out/transitioned per unit operating guidelines? Example: AD time complete per payment center and agency requirements, cooperators given appropriate documents per agreements, OF 288's complete and returned.

CALIFORNIA WILDFIRE COORDINATING GROUP



15. Other needs as determined by the Agency Administrator/host unit.

Communication

Your team is to handle all local and national media contacts. Your staff will work with and coordinate access to the media. All political contacts are to be forwarded to the Forest Public Information Officer Suzi Johnson, (b) (6). Your staff will be given an Incident Information Plan that contains local communication information. You will be responsible for fire information, but I expect you to coordinate releases through the Forest Information Officer, and keep them informed on a frequent basis.

Human Resources

There will be no closed camp as far as incident personnel are concerned. A representative from NFFE may be assigned to this incident. Incident personnel who demonstrate any type of inappropriate behavior should be released immediately with appropriate follow-up documentation. Inappropriate behavior would include alcohol, drugs, sexual harassment, or violation of personnel rules. You are responsible for following the national policy on drug and alcohol use on fires. I expect you to take immediate action with any violations of that policy.

You are expected to provide a harassment free workplace. You are responsible to take prompt action if any human resource issues occur on this incident. I expect all issues to be resolved by the end of your assignment. The Forest Supervisor will be briefed on issues and actions taken prior to the close-out meeting between the Forest and the Incident Management Team. The case files will be transferred to the Forest at the closeout meeting.

In accordance with Pacific Southwest Regional Directives (FSM 1765.04 1.a. through 2.d., R5 Supp. 1700-95-1), you are required to report all alleged incidents of sexual harassment to the Forest Supervisor as soon as possible after learning of the alleged incident (normally within 24 hours).

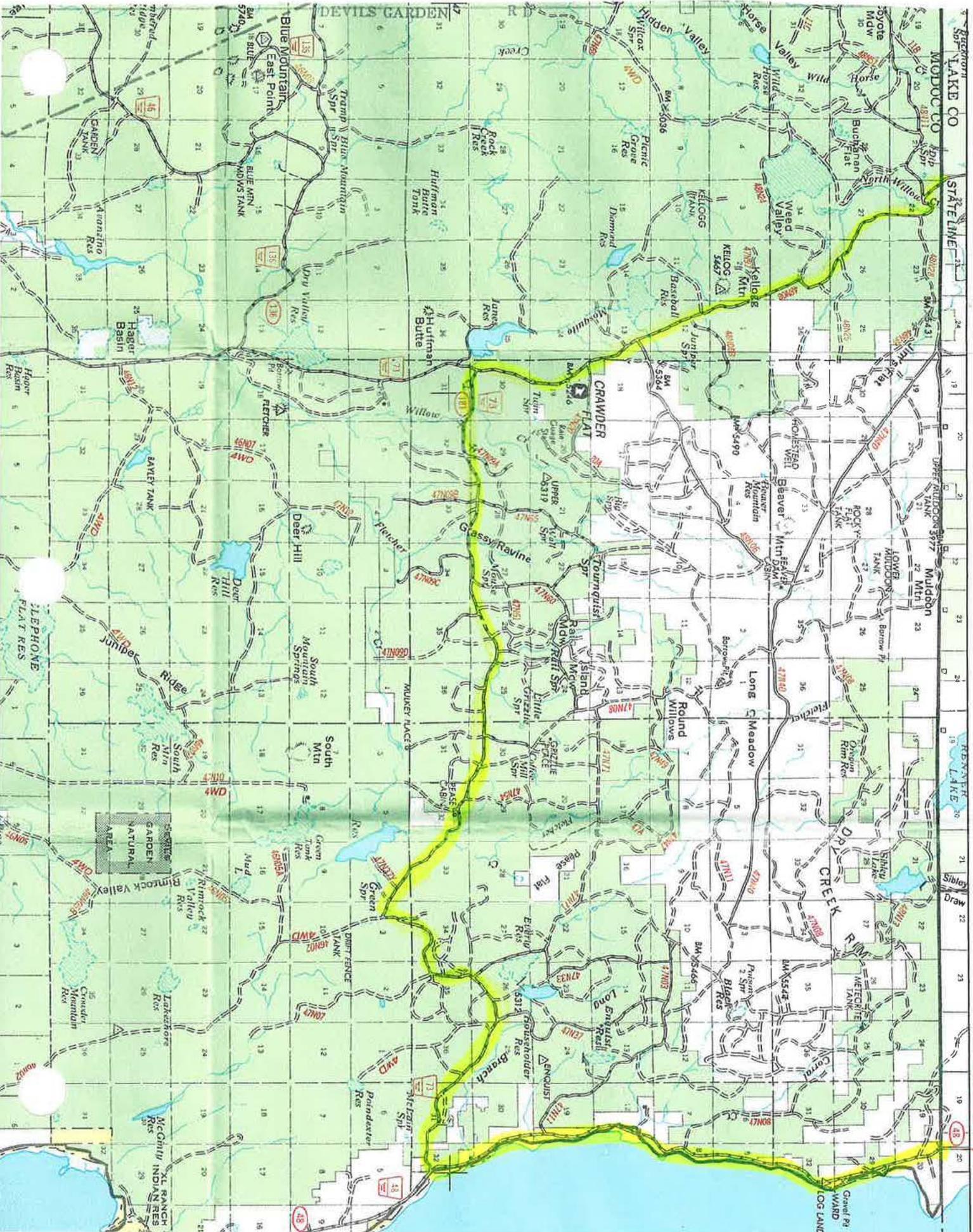
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R. 11 E.

R. 12 E.

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**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

To: Michael Morcom, Incident Commander, PNW Team 2

Subject: Delegation of Authority, Barry Point Fire

Date: August 14, 2012

Effective at 0600 on Wednesday August 15, 2012 you are delegated Incident Commander for overall management of the Barry Point Fire (OR-FWF-120680, ODF-982018-13) on the Lakeview Ranger District of the Fremont-Winema National Forest (FWF) and the Lake Unit of the Klamath-Lake District of Oregon Department of Forestry (ODF), in conjunction with the Modoc National Forest (MDF). This fire originated on August 5, 2012. Fire Dispatch Number for the Incident is 680.

We expect all incident management activities to be executed in accordance with the signatory Agency Administrators Leaders' Intent and the strategy that has been identified within the Wildland Fire Decision Support System (WFDSS). Plan your management of the incident within the scope of the Objectives and Courses of Action as described in WFDSS and Leaders' Intent. Please notify one of us or our staff if you see that this guidance in the WFDSS is no longer accurate or valid while you are commanding the incident. We will provide guidance and updates as needed so that our intent remains clear.

Should we be unavailable to you during your command, we will assign Rachelle Huddleston-Lorton (b) (6) and Rick Newton (b) (6) as FWF representatives, Dustin Gustaveson (b) (6) as the ODF representative, Dave McMaster (b) (6) as MDF representative to your Team. Mike Ramsey (b) (6) is assigned as the liaison to the Lead Resource Advisor for the (NFS) lands on the FWF, Mary Flores (b) (6) for the private and NFS lands on the MDF in California on this incident and is assigned to work directly with your team on all matters pertaining to land and resource management objectives and mitigations required by implementation of your tactics.



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

We will expect you to ensure that all actions and consequences have been analyzed against risk to human life and other values. You are expected to provide clear leaders' intent at all levels of your organization and use your experience and judgment and make timely and prudent decisions as to the best course of action. You are expected to maximize opportunities for success through mindful decision making and heightened situational awareness, while minimizing exposure to risk.

You are responsible for initial attack within the Temporary Flight Restriction (TFR) and will support outside of the designated TFR when requested.

The principal objectives we wish to have accomplished on this fire are:

- Implement good risk management practices in order to provide for firefighter, other responder and public safety. Use good risk analysis processes, the principles of the 10 Standard Fire Orders, LCES, and the 18 Watch-Out Situations as the foundation for risk decisions at all levels.
- Coordinate and consult with local agency safety managers.
- Implement all strategies and tactics based on fire fighter and public safety, taking into consideration sound, efficient and effective financial practices as well as appropriate land, resource management and fire management plans. You are authorized to spend funds as identified in the suppression cost objective of Wildland Fire Decision Support System (WFDSS).
- Protect private property and structures to minimize private landowner resource loss.
- Minimize acreage burned and damage to private property and improvements by safely and aggressively suppressing fire.
- Business practices will comply with the Region 5, Region 6 Incident Business Management Guidelines, the ODF Business Practices and the local Operating Guidelines for Incident Administration.
- Costs will be tracked in accordance with the local cost share agreement (August 11, 2012).
- Maintain financial records and systems utilizing current program models that allow for daily apportionments by jurisdiction.
- Utilize resource advisors to minimize environmental concerns related to suppression activities.
- Comply with Federal Aviation Policies on federal lands.
- Maintain and enhance the relationships with local landowners and the public. Additionally, all personnel assigned to the incident shall be treated with dignity and respect while providing a safe and productive work environment.



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

All actions should continue to implement the Thirtymile Hazard Abatement Plan, be in compliance with the National Wildland Coordinating Group (NWCG) work-rest guidelines, and follow the **Code of Conduct for Fire Suppression**.

You are directly accountable to us. The designated Forest Service Fire Management Representatives for the incident are Barry Shullanberger FWF (b) (6) and Dave McMaster MDF (b) (6). The designated representative for the ODF is Dustin Gustaveson (b) (6). The Incident Business Advisor for the U.S. Forest Service is Nina Hardin (541-947-6286) and the Finance Advisor for ODF is Dave Horton (b) (6).

We expect all suppression efforts will be executed in accordance with the selected strategy identified in the respective WFDSS prepared for the incident. Effective management of costs commensurate with resource values to be protected and strategic direction of the respective WFDSS alternatives is critical. We also request that as much purchasing as possible and practical be done through local vendors. Property accountability should demonstrate adherence to National direction on acceptable fire loss/use rates.

Fire information and media relations will be coordinated with the following Public Affairs Officers: Lisa Swinney FWF (541-947-6261), Suzi Johnson MDF (b) (6) and Anne Maloney, ODF (b) (6).

Your team's performance will be evaluated based on the elements above.

We wish you and your team a safe and successful assignment. You can reach us, Fred Way FWF at (b) (6), Kimberly Anderson MDF (b) (6), Tyrone Kelley Agency Administrator for the Barry Point Incident on the Modoc National Forest (b) (6), Lakeview BLM District Manager E. Lynn Burkett (b) (6) and Greg Pittman at (b) (6).

Fred Way
Forest Supervisor
Fremont-Winema National Forest

E. Lynn Burkett
District Manager
Lakeview BLM



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

Greg Pittman
District Forester
Klamath-Lake District
Oregon Department of Forestry

Kimberly Anderson
Forest Supervisor
Modoc National Forest

Tyrone Kelley
Agency Administrator
Barry Point Incident
Region 5 USFS

Michael Morcom
Incident Commander
PNW Team 2

Amendment to PNW Team 2 Delegation of Authority

The following describes Initial Attack responsibilities of Team 2 and Home Unit(s)

- Team 2 will be responsible for Initial Attack within one mile of the Barry Point Fire perimeter.
- Home Unit(s) will be responsible for Initial Attack outside one mile of Barry Point Fire perimeter and will coordinate all Initial attack within the TFR with Team 2. Barry Point Communications will be contacted via phone for initial coordination.
- Communication plans will be shared between Team 2, Dispatch Centers, and resources affected.



Fred Way

Forest Supervisor

Fremont-Winema National Forest



Heather Whitman

Associate District Manager

Lakeview Dist. BLM



Travis Medema Deputy Chief
Greg Pittman for

District Forester

Klamath-Lake District ODF



Tyrone Kelly

Agency Administrator

Region 5 USFS



Mike Morcom

Incident commander

PNW Team 2



United States
Department of
Agriculture

Forest
Service

Pacific
Northwest
Region

333 SW First Avenue (97204)
P.O. Box 3623
Portland, OR 97208-3623
503-808-2468

File Code: 1230/5100
Route To:

Date: **AUG 15 2012**

Subject: Agency Administrator for Barry Point Fire

To: Forest Supervisor, Fremont-Winema National Forest

This letter delegates Agency Administrator authority to Fred Way, Forest Supervisor, for the Barry Point Incident (2012-ORFWF-000680) on the Fremont-Winema National Forest. You are responsible to provide a letter of delegation for the Type I incident management team, to consult with the Modoc National Forest, and state and local partners, in the management of this incident, and certify WFDSS updates.

This delegation is effective until withdrawn.

Nora B. Rasner

for KENT P. CONNAUGHTON
Regional Forester





**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

To: Leland Hunter, Incident Commander, SCOFMP IMT3

Subject: Delegation of Authority, Barry Point Fire

Date: August 23, 2012

Effective at 0600 on Saturday August 25, 2012 you are delegated Incident Commander for overall management of the Barry Point Fire (OR-FWF-120680, ODF-982018-13) on the Lakeview Ranger District of the Fremont-Winema National Forest (FWF) and the Lake Unit of the Klamath-Lake District of Oregon Department of Forestry (ODF), in conjunction with the Modoc National Forest (MDF). This fire originated on August 5, 2012. Fire Dispatch Number for the Incident is 680.

We expect all incident management activities to be executed in accordance with the signatory Agency Administrators Leaders' Intent and the strategy that has been identified within the Wildland Fire Decision Support System (WFDSS). Plan your management of the incident within the scope of the Objectives and Courses of Action as described in WFDSS and Leaders' Intent. Please notify one of us or our staff if you see that this guidance in the WFDSS is no longer accurate or valid while you are commanding the incident. We will provide guidance and updates as needed so that our intent remains clear.

Should we be unavailable to you during your command, we will assign Rachele Huddleston-Lorton (b) (6) and Rick Newton (b) (6) as FWF representatives, Dustin Gustaveson (b) (6) as the ODF representative, Dave McMaster (b) (6) as MDF representative to your Team. Mike Ramsey (b) (6) is assigned as the liaison to the Lead Resource Advisor for the (NFS) lands on the FWF, Mary Flores (b) (6) for the private and NFS lands on the MDF in California on this incident and is assigned to work directly with your team on all matters pertaining to land and resource management objectives and mitigations required by implementation of your tactics.

We will expect you to ensure that all actions and consequences have been analyzed against risk to human life and other values. You are expected to provide clear leaders' intent at all levels of your organization and use your experience and judgment and make timely and prudent



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

decisions as to the best course of action. You are expected to maximize opportunities for success through mindful decision making and heightened situational awareness, while minimizing exposure to risk.

Initial attack will be the responsibility of the local units. You will support IA efforts as requested and you have resources available.

The principal objectives we wish to have accomplished on this fire are:

- Implement good risk management practices in order to provide for firefighter, other responder and public safety. Use good risk analysis processes, the principles of the 10 Standard Fire Orders, LCES, and the 18 Watch-Out Situations as the foundation for risk decisions at all levels.
- Coordinate and consult with local agency safety managers.
- Implement all strategies and tactics based on fire fighter and public safety, taking into consideration sound, efficient and effective financial practices as well as appropriate land, resource management and fire management plans. You are authorized to spend funds as identified in the suppression cost objective of Wildland Fire Decision Support System (WFDSS).
- Protect private property and structures to minimize private landowner resource loss.
- Maintain containment of the fire and prevent further fire spread to minimize impact to private property and improvements by safely and aggressively suppressing fire.
- Business practices will comply with the Region 5, Region 6 Incident Business Management Guidelines, the ODF Business Practices and the local Operating Guidelines for Incident Administration.
- Costs will be tracked in accordance with the local cost share agreement (August 23, 2012).
- Maintain financial records and systems utilizing current program models that allow for daily apportionments by jurisdiction.
- Utilize resource advisors to minimize environmental concerns related to suppression activities.
- Implement rehabilitation work as identified in the Turnback Standards and rehabilitation plan in conjunction with local unit and resource advisors.
- Comply with Federal Aviation Policies on federal lands.
- Maintain and enhance the relationships with local landowners and the public.
- Additionally, all personnel assigned to the incident shall be treated with dignity and respect while providing a safe and productive work environment.



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

All actions should continue to implement the Thirtymile Hazard Abatement Plan, be in compliance with the National Wildland Coordinating Group (NWCG) work-rest guidelines, and follow the **Code of Conduct for Fire Suppression**.

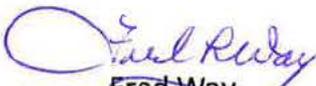
You are directly accountable to us. The designated Forest Service Fire Management Representatives for the incident are Barry Shullanberger FWF (b) (6) and Dave McMaster MDF (b) (6). The designated representative for the ODF is Dustin Gustaveson (b) (6). The Incident Business Advisor for the U.S. Forest Service is Nina Hardin (541-947-6286) and the Finance Advisor for ODF is Dave Horton (b) (6).

We expect all suppression efforts will be executed in accordance with the selected strategy identified in the respective WFDSS prepared for the incident and consistent with the ODF suppression policy on private lands. Effective management of costs commensurate with resource values to be protected and strategic direction of the respective WFDSS alternatives is critical. We also request that as much purchasing as possible and practical be done through local vendors. Property accountability should demonstrate adherence to National direction on acceptable fire loss/use rates.

Fire information and media relations will be coordinated with the following Public Affairs Officers: Lisa Swinney FWF (541-947-6261), Suzi Johnson MDF (b) (6) and Anne Maloney, ODF (b) (6).

Your team's performance will be evaluated based on the elements above.

We wish you and your team a safe and successful assignment. You can reach us, Fred Way FWF at (b) (6), Kimberly Anderson MDF (b) (6), and Greg Pittman at (b) (6).


Fred Way
Forest Supervisor
Fremont-Winema National Forest


Kimberly Anderson
Forest Supervisor
Modoc National Forest



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

A handwritten signature in black ink, appearing to read 'Greg Pittman'.

**Greg Pittman
District Forester
Klamath-Lake District
Oregon Department of Forestry**

A handwritten signature in blue ink, appearing to read 'Leland Hunter'.

**Leland Hunter
Incident Commander
SCOFMP IMT3**



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

To: Steve Gage, Incident Commander, Portland NIMO

Subject: Delegation of Authority, Barry Point Fire

Date: August 26, 2012

Effective at 1600 Sunday August 26, 2012 you are delegated Incident Commander for overall management of the Barry Point Fire (OR-FWF-120680, ODF-982018-13) on the Lakeview Ranger District of the Fremont-Winema National Forest (FWF) and the Lake Unit of the Klamath-Lake District of Oregon Department of Forestry (ODF), and the Devils Garden District of the Modoc National Forest (MDF). This fire originated on August 5, 2012. Fire Dispatch Number for the Incident is 680.

We expect all incident management activities to be executed in accordance with the signatory Agency Administrators Leaders' Intent and the strategy that has been identified within the Wildland Fire Decision Support System (WFDSS). Plan your management of the incident within the scope of the Objectives and Courses of Action as described in WFDSS and Leaders' Intent. Please notify one of us or our staff if you see that this guidance in the WFDSS is no longer accurate or valid while you are commanding the incident. We will provide guidance and updates as needed so that our intent remains clear.

Should we be unavailable to you during your command, we will assign Rachelle Huddleston-Lorton (b) (6) as FWF representative, Dustin Gustaveson (b) (6) as the ODF representative, Dave McMaster (b) (6) as MDF representative to your Team. Mike Ramsey (b) (6) is assigned as the liaison to the Lead Resource Advisor for the (NFS) lands on the FWF, Mary Flores (b) (6) for the private and NFS lands on the MDF in California on this incident and is assigned to work directly with your team on all matters pertaining to land and resource management objectives and mitigations required by implementation of your tactics.



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

We expect you to ensure that all actions and consequences have been analyzed against risk to human life and other values. You are expected to provide clear leaders' intent at all levels of your organization and use your experience and judgment and make timely and prudent decisions as to the best course of action. You are expected to maximize opportunities for success through mindful decision making and heightened situational awareness, while minimizing exposure to risk.

Initial attack will be the responsibility of the local units. You will support IA efforts as requested based upon resource availability.

The principal objectives we wish to have accomplished on this fire are:

- Implement good risk management practices in order to provide for firefighter, other responder and public safety. Use good risk analysis processes, the principles of the 10 Standard Fire Orders, LCES, and the 18 Watch-Out Situations as the foundation for risk decisions at all levels.
- Coordinate and consult with local agency safety managers.
- Implement all strategies and tactics based on fire fighter and public safety, taking into consideration sound, efficient and effective financial practices as well as appropriate land, resource management and fire management plans. You are authorized to spend funds as identified in the suppression cost objective of Wildland Fire Decision Support System (WFDSS).
- Protect private property and structures to minimize private landowner resource loss.
- Maintain containment of the fire and prevent further fire spread to minimize impact to private property and improvements by safely and aggressively suppressing fire.
- Business practices will comply with the Region 5, Region 6 Incident Business Management Guidelines, the ODF Business Practices and the local Operating Guidelines for Incident Administration.
- Costs will be tracked in accordance with the local cost share agreement (signed August 23, 2012).
- Maintain financial records and systems utilizing current program models that allow for daily apportionments by jurisdiction.
- Utilize resource advisors to minimize environmental concerns related to suppression activities.
- Implement suppression rehabilitation work as identified in the turnback standards and rehabilitation plan in conjunction with the local units.
- Comply with Federal Aviation Policies on federal lands.
- Maintain and enhance the relationships with local landowners and the public.



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

Additionally, all personnel assigned to the incident shall be treated with dignity and respect while providing a safe and productive work environment.

All actions should continue to implement the Thirtymile Hazard Abatement Plan, be in compliance with the National Wildland Coordinating Group (NWCG) work-rest guidelines, and follow the **Code of Conduct for Fire Suppression**.

You are directly accountable to us. The designated Forest Service Fire Management Representatives for the incident are Barry Shullanberger FWF (b) (6) and Dave McMaster MDF (b) (6). The designated representative for the ODF is Dustin Gustaveson (b) (6). The Incident Business Advisor for the U.S. Forest Service is Nina Hardin (541-947-6286) and the Finance Advisor for ODF is Dave Horton (b) (6).

We expect all suppression and suppression related rehabilitation efforts will be executed in accordance with the selected strategy identified in the respective WFDSS prepared for the incident. Effective management of costs commensurate with resource values to be protected and strategic direction of the respective WFDSS alternative and in accordance with ODF policy for private lands is critical. We also request that as much purchasing as possible and practical be done through local vendors. Property accountability should demonstrate adherence to National direction on acceptable fire loss/use rates.

Fire information and media relations will be coordinated with the following Public Affairs Officers: Lisa Swinney FWF (541-947-6261), Suzi Johnson MDF (b) (6) and Anne Maloney, ODF (b) (6).

Your team's performance will be evaluated based on the elements above.

We wish you and your team a safe and successful assignment. You can reach us, Rick Newton FWF at (b) (6), Kimberly Anderson MDF (b) (6) or Jon Regelbrugge MDF (b) (6), and Greg Pittman at (b) (6).



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

A handwritten signature in blue ink, appearing to read 'J. Richard Newton'.

J. Richard (Rick) Newton
Deputy Forest Supervisor
Fremont-Winema National Forest

A handwritten signature in blue ink, appearing to read 'Greg Pittman'.

Greg Pittman
District Forester
Klamath-Lake District
Oregon Department of Forestry

A handwritten signature in blue ink, appearing to read 'Kimberly Anderson'.

Kimberly Anderson
Forest Supervisor
Modoc National Forest

A handwritten signature in blue ink, appearing to read 'Steve Gage'.

Steve Gage
Incident Commander
Portland NIMO



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

To: Leland Hunter, Incident Commander, SCOFMP IMT 3

Subject: Delegation of Authority, Barry Point Fire

Date: August 30, 2012

Effective at 2100 Thursday August 30, 2012 you are delegated Incident Commander for overall management of the Barry Point Fire (OR-FWF-120680, ODF-982018-13) on the Lakeview Ranger District of the Fremont-Winema National Forest (FWF) and the Lake Unit of the Klamath-Lake District of Oregon Department of Forestry (ODF), and the Devils Garden District of the Modoc National Forest (MDF). This fire originated on August 5, 2012. Fire Dispatch Number for the Incident is 680.

We expect all incident management activities to be executed in accordance with the signatory Agency Administrators Leaders' Intent and the strategy that has been identified within the Wildland Fire Decision Support System (WFDSS). Plan your management of the incident within the scope of the Objectives and Courses of Action as described in WFDSS and Leaders' Intent. Please notify one of us or our staff if you see that this guidance in the WFDSS is no longer accurate or valid while you are commanding the incident. We will provide guidance and updates as needed so that our intent remains clear.

Should we be unavailable to you during your command, we will assign Rachelle Huddleston-Lorton (b) (6) as FWF representative, Dustin Gustaveson (b) (6) as the ODF representative, Dave McMaster (b) (6) as MDF representative to your Team. Mike Ramsey (b) (6) is assigned as the liaison to the Lead Resource Advisor for the (NFS) lands on the FWF, Mary Flores (b) (6) for the private and NFS lands on the MDF in California on this incident and is assigned to work directly with your team on all matters pertaining to land and resource management objectives and mitigations required by implementation of your tactics.



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

We expect you to ensure that all actions and consequences have been analyzed against risk to human life and other values. You are expected to provide clear leaders' intent at all levels of your organization and use your experience and judgment and make timely and prudent decisions as to the best course of action. You are expected to maximize opportunities for success through mindful decision making and heightened situational awareness, while minimizing exposure to risk.

Initial attack will be the responsibility of the local units. You will support IA efforts as requested based upon resource availability.

The principal objectives we wish to have accomplished on this fire are:

- Implement good risk management practices in order to provide for firefighter, other responder and public safety. Use good risk analysis processes, the principles of the 10 Standard Fire Orders, LCES, and the 18 Watch-Out Situations as the foundation for risk decisions at all levels.
- Coordinate and consult with local agency safety managers.
- Implement all strategies and tactics based on fire fighter and public safety, taking into consideration sound, efficient and effective financial practices as well as appropriate land, resource management and fire management plans. You are authorized to spend funds as identified in the suppression cost objective of Wildland Fire Decision Support System (WFDSS).
- Protect private property and structures to minimize private landowner resource loss.
- Maintain containment of the fire and prevent further fire spread to minimize impact to private property and improvements by safely and aggressively suppressing fire.
- Business practices will comply with the Region 5, Region 6 Incident Business Management Guidelines, the ODF Business Practices and the local Operating Guidelines for Incident Administration.
- Costs will be tracked in accordance with the local cost share agreement (signed August 30, 2012).
- Maintain financial records and systems utilizing current program models that allow for daily apportionments by jurisdiction.
- Utilize resource advisors to minimize environmental concerns related to suppression and rehabilitation activities.
- Implement suppression rehabilitation work as identified in the turnback standards and rehabilitation plan in conjunction with the local units.
- Comply with Federal Aviation Policies on federal lands.
- Maintain and enhance the relationships with local landowners and the public.



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

Additionally, all personnel assigned to the incident shall be treated with dignity and respect while providing a safe and productive work environment.

All actions should continue to implement the Thirtymile Hazard Abatement Plan, be in compliance with the National Wildland Coordinating Group (NWCG) work-rest guidelines, and follow the **Code of Conduct for Fire Suppression**.

You are directly accountable to us. The designated Forest Service Fire Management Representatives for the incident are Barry Shullanberger FWE (b) (6) or Barry Hansen FWF (b) (6) and Dave McMaster MDF (b) (6). The designated representative for the ODF is Dustin Gustaveson (b) (6). The Incident Business Advisor for the U.S. Forest Service is Nina Hardin (541-947-6286) and the Finance Advisor for ODF is Dave Horton (b) (6).

We expect all suppression and suppression related rehabilitation efforts will be executed in accordance with the selected strategy identified in the respective WFDSS prepared for the incident. Effective management of costs commensurate with resource values to be protected and strategic direction of the respective WFDSS alternative and in accordance with ODF policy for private lands is critical. We also request that as much purchasing as possible and practical be done through local vendors. Property accountability should demonstrate adherence to National direction on acceptable fire loss/use rates.

Fire information and media relations will be coordinated with the following Public Affairs Officers: Lisa Swinney FWF (541-947-6261), Suzi Johnson MDF (b) (6), and Anne Maloney, ODF (b) (6).

Your team's performance will be evaluated based on the elements above.

We wish you and your team a safe and successful assignment. You can reach us, Rick Newton FWF at (b) (6), Kimberly Anderson MDF (b) (6) and Greg Pittman at (b) (6).



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

A handwritten signature in blue ink, appearing to read 'J. Richard (Rick) Newton'.

J. Richard (Rick) Newton
Deputy Forest Supervisor
Fremont-Winema National Forest

A handwritten signature in blue ink, appearing to read 'Dustin Gustafsson'.

Dustin Gustafsson for Greg Pittman
Greg Pittman
District Forester
Klamath-Lake District
Oregon Department of Forestry

A handwritten signature in blue ink, appearing to read 'Kimberly H. Anderson'.

Kimberly Anderson
Forest Supervisor
Modoc National Forest

A handwritten signature in blue ink, appearing to read 'Leland Hunter'.

Leland Hunter
Incident Commander
SCOFMP IMT 3

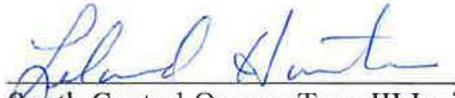
Return of Delegation of Authority

The signing of this document returns all authority and responsibility for managing incident activities for Barry Point Wildland Fire Incident delegated to the South Central Oregon Type III Incident Management Team by the Fremont-Winema National Forest *and ODF.*

It is mutually agreed that the objectives and management direction have been met and that the South Central Oregon Type III Incident Management Team is hereby released effective

9/5/2012
date

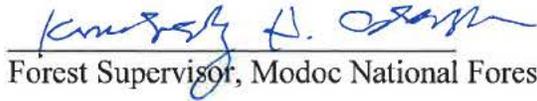
0600
time



South Central Oregon Type III Incident Management Team Commander



Forest Supervisor, Fremont-Winema National Forest



Forest Supervisor, Modoc National Forest



District Forester, Klamath-Lake District Oregon Department of Forestry



United States
Department of
Agriculture

Forest
Service

Pacific
Northwest
Region

333 SW First Avenue (97204)
P.O. Box 3623
Portland, OR 97208-3623
503-808-2468

File Code: 1230/5100

Date: AUG 15 2012

Route To:

Subject: Agency Administrator for Barry Point Fire

To: Forest Supervisor, Fremont-Winema National Forest

This letter delegates Agency Administrator authority to Fred Way, Forest Supervisor, for the Barry Point Incident (2012-ORFWF-000680) on the Fremont-Winema National Forest. You are responsible to provide a letter of delegation for the Type I incident management team, to consult with the Modoc National Forest, and state and local partners, in the management of this incident, and certify WFDSS updates.

This delegation is effective until withdrawn.

Nora B. Rasner

for KENT P. CONNAUGHTON
Regional Forester



Amendment to PNW Team 2 Delegation of Authority

The following describes Initial Attack responsibilities of Team 2 and Home Unit(s)

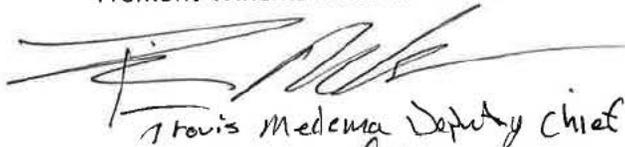
- Team 2 will be responsible for Initial Attack within one mile of the Barry Point Fire perimeter.
- Home Unit(s) will be responsible for Initial Attack outside one mile of Barry Point Fire perimeter and will coordinate all Initial attack within the TFR with Team 2. Barry Point Communications will be contacted via phone for initial coordination.
- Communication plans will be shared between Team 2, Dispatch Centers, and resources affected.



Fred Way

Forest Supervisor

Fremont-Winema National Forest



Greg Pittman

District Forester

Klamath-Lake District ODF



Mike Morcom

Incident commander

PNW Team 2



Heather Whitman

Associate District Manager

Lakeview Dist. BLM



Tyrone Kelly

Agency Administrator

Region 5 USFS



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

To: Michael Morcom, Incident Commander, PNW Team 2

Subject: Delegation of Authority, Barry Point Fire

Date: August 14, 2012

Effective at 0600 on Wednesday August 15, 2012 you are delegated Incident Commander for overall management of the Barry Point Fire (OR-FWF-120680, ODF-982018-13) on the Lakeview Ranger District of the Fremont-Winema National Forest (FWF) and the Lake Unit of the Klamath-Lake District of Oregon Department of Forestry (ODF), in conjunction with the Modoc National Forest (MDF). This fire originated on August 5, 2012. Fire Dispatch Number for the Incident is 680.

We expect all incident management activities to be executed in accordance with the signatory Agency Administrators Leaders' Intent and the strategy that has been identified within the Wildland Fire Decision Support System (WFDSS). Plan your management of the incident within the scope of the Objectives and Courses of Action as described in WFDSS and Leaders' Intent. Please notify one of us or our staff if you see that this guidance in the WFDSS is no longer accurate or valid while you are commanding the incident. We will provide guidance and updates as needed so that our intent remains clear.

Should we be unavailable to you during your command, we will assign Rachelle Huddleston-Lorton (b) (6) and Rick Newton (b) (6) as FWF representatives, Dustin Gustaveson (b) (6) as the ODF representative, Dave McMaster (b) (6) as MDF representative to your Team. Mike Ramsey (b) (6) is assigned as the liaison to the Lead Resource Advisor for the (NFS) lands on the FWF, Mary Flores (b) (6) for the private and NFS lands on the MDF in California on this incident and is assigned to work directly with your team on all matters pertaining to land and resource management objectives and mitigations required by implementation of your tactics.



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

We will expect you to ensure that all actions and consequences have been analyzed against risk to human life and other values. You are expected to provide clear leaders' intent at all levels of your organization and use your experience and judgment and make timely and prudent decisions as to the best course of action. You are expected to maximize opportunities for success through mindful decision making and heightened situational awareness, while minimizing exposure to risk.

You are responsible for initial attack within the Temporary Flight Restriction (TFR) and will support outside of the designated TFR when requested.

The principal objectives we wish to have accomplished on this fire are:

- Implement good risk management practices in order to provide for firefighter, other responder and public safety. Use good risk analysis processes, the principles of the 10 Standard Fire Orders, LCES, and the 18 Watch-Out Situations as the foundation for risk decisions at all levels.
- Coordinate and consult with local agency safety managers.
- Implement all strategies and tactics based on fire fighter and public safety, taking into consideration sound, efficient and effective financial practices as well as appropriate land, resource management and fire management plans. You are authorized to spend funds as identified in the suppression cost objective of Wildland Fire Decision Support System (WFDSS).
- Protect private property and structures to minimize private landowner resource loss.
- Minimize acreage burned and damage to private property and improvements by safely and aggressively suppressing fire.
- Business practices will comply with the Region 5, Region 6 Incident Business Management Guidelines, the ODF Business Practices and the local Operating Guidelines for Incident Administration.
- Costs will be tracked in accordance with the local cost share agreement (August 11, 2012).
- Maintain financial records and systems utilizing current program models that allow for daily apportionments by jurisdiction.
- Utilize resource advisors to minimize environmental concerns related to suppression activities.
- Comply with Federal Aviation Policies on federal lands.
- Maintain and enhance the relationships with local landowners and the public. Additionally, all personnel assigned to the incident shall be treated with dignity and respect while providing a safe and productive work environment.



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

All actions should continue to implement the Thirtymile Hazard Abatement Plan, be in compliance with the National Wildland Coordinating Group (NWCG) work-rest guidelines, and follow the **Code of Conduct for Fire Suppression**.

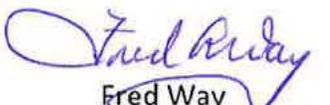
You are directly accountable to us. The designated Forest Service Fire Management Representatives for the incident are Barry Shullanberger FWF (b) (6) and Dave McMaster MDF (b) (6). The designated representative for the ODF is Dustin Gustaveson (b) (6). The Incident Business Advisor for the U.S. Forest Service is Nina Hardin (541-947-6286) and the Finance Advisor for ODF is Dave Horton (b) (6).

We expect all suppression efforts will be executed in accordance with the selected strategy identified in the respective WFDSS prepared for the incident. Effective management of costs commensurate with resource values to be protected and strategic direction of the respective WFDSS alternatives is critical. We also request that as much purchasing as possible and practical be done through local vendors. Property accountability should demonstrate adherence to National direction on acceptable fire loss/use rates.

Fire information and media relations will be coordinated with the following Public Affairs Officers: Lisa Swinney FWF (541-947-6261), Suzi Johnson MDF (b) (6) and Anne Maloney, ODF (b) (6).

Your team's performance will be evaluated based on the elements above.

We wish you and your team a safe and successful assignment. You can reach us, Fred Way FWF at (b) (6), Kimberly Anderson MDF (b) (6), Tyrone Kelley Agency Administrator for the Barry Point Incident on the Modoc National Forest (b) (6), Lakeview BLM District Manager E. Lynn Burkett (202-468-4110) and Greg Pittman at (b) (6).


Fred Way
Forest Supervisor

Fremont-Winema National Forest



E. Lynn Burkett
District Manager
Lakeview BLM



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

Greg Pittman
District Forester
Klamath-Lake District
Oregon Department of Forestry

Kimberly Anderson
Forest Supervisor
Modoc National Forest

Tyrone Kelley
Agency Administrator
Barry Point Incident
Region 5 USFS

Michael Morcom
Incident Commander
PNW Team 2



To: Pacific Northwest IMT Team 4, Blue Mountain

Subject: Delegation of Authority, Barry Point Fire

Date: August 8, 2012

As of 0600 Thursday August 9, 2012 we are delegating authority to you to manage the Barry Point Fire on the Lakeview Ranger District of the Fremont-Winema National Forest and the Lake Unit of the Klamath-Lake District of Oregon Department of Forestry. This fire originated on August 5, 2012. Fire Number for the Incident is 680.

We expect all incident management activities to be executed in accordance with the strategy that has been identified within the Wildland Fire Decision Support System (WFDSS). Plan your management of the incident within the scope of the Objectives and Courses of Action as described in WFDSS. Please notify one of us or our staff if you see that this guidance in the WFDSS is no longer accurate or valid while you are commanding the incident. We will provide guidance and updates as needed so that our intent remains clear.

Should we be unavailable to you during your command, we will assign Rachelle Huddleston-Lorton as a Forest Service representative and Dustin Gustaveson as the Oregon Department of Forestry representative to your Team. Rachelle can be reached at (b) (6) and Dustin can be reached at (b) (6). Bryan Yost is assigned as a liaison Resource Advisor for this incident and is assigned to work directly with your team on all matters pertaining to land and resource management objectives and mitigations required by implementation of your tactics.

We will expect you to ensure that all actions and consequences have been analyzed against risk to human life and other values. You are expected to provide clear leader's intent at all levels of your organization and use your experience and judgment and make timely and prudent decisions as to the best course of action. You are expected to maximize opportunities for

success through mindful decision making and heightened situational awareness, while minimizing exposure to risk.

The principal objectives we wish to have accomplished on this fire are:

- Provide for firefighter and public safety.
 - Implement all strategies and tactics based on fire fighter and public safety, taking into consideration sound efficient as well as effective financial practices as well as appropriate land and resource management plans and fire management plans. You are authorized to spend funds as identified in the suppression cost objective of Wildland Fire Decision Support System (WFDSS).
 - Business practices will comply with the Region 6 Incident Business Management Guidelines, the ODF Business Practices and the local Operating Guidelines for Incident Administration.
 - Costs will be tracked in accordance with the local cost share agreement (August 8, 2012).
 - Maintain financial records and systems utilizing COST that allow for daily apportionments by jurisdiction.
 - Minimize acreage burned and damage to private property and improvements.
 - Utilize resource advisors to minimize environmental concerns related to suppression activities.
 - Comply with Federal Aviation Policies on federal lands.
 - Coordinate and consult with local agency safety managers.
 - Protect private property and structures.
 - Maintain and enhance the relationships with local landowners and the public.
- Additionally, all personnel assigned to the incident shall be treated with dignity and respect while providing a safe and productive work environment.

All actions should continue to implement the Thirtymile Hazard Abatement Plan, be in compliance with the National Wildland Coordinating Group (NWCG) work-rest guidelines, and follow the **Code of Conduct for Fire Suppression**.

1. Firefighter safety comes first on every fire every time.
2. The 10 Standard Firefighting Orders are firm...we don't break them; we don't bend them.
3. All 18 Watch Out Situations must be mitigated before engagement or re-engagement of suppression activities.
4. Every firefighter has the right to know that his or her assignments are safe.
5. Every fireline supervisor, every fire manager, and every administrator has the responsibility to confirm that safe practices are known and observed.

You are directly accountable to us. The designated Forest Service fire management representative for the incident is Barry Shullanberger (541-947-6394). The designated

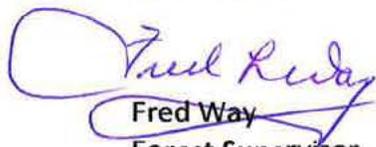
representative of the Oregon Department of Forestry is Dustin Gustaveson (b) (6)
The Incident Business Advisor for the U.S. Forest Service is Nina Hardin (541-947-6286) and
Mikell Newton (b) (6) and the Finance Advisor for ODF is Dave Horton (b) (6)

We expect all suppression efforts will be executed in accordance with the selected strategy identified in the respective WFDSS prepared for the incident. Effective management of costs commensurate with resource values to be protected and strategic direction of the respective WFDSS alternatives is critical. We also request that as much purchasing as possible and practical be done through local vendors. Property accountability should demonstrate adherence to National direction on acceptable fire loss/use rates.

Fire information and media relations will be coordinated with the Interagency Public Affairs Officer, Lisa Swinney (541-947-6261) and Anne Maloney, ODF (b) (6)

We wish you and your team a safe and successful assignment. You can reach us, Fred Way at (b) (6) and Greg Pittman at (b) (6)

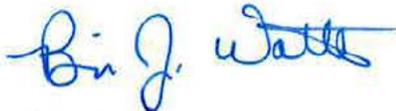
*IA responsibility w/in TFR, Support outside when requested. BW
JAW
GF*



Fred Way
Forest Supervisor
Fremont-Winema National Forest



Greg Pittman
District Forester
Klamath-Lake District
Oregon Department of Forestry



Brian Watts
Incident Commander
PNW IMT Team 4 – Blue Mountain



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

To: Steve Gage, Incident Commander, Portland NIMO

Subject: Delegation of Authority, Barry Point Fire

Date: August 12, 2012

Effective at 1800 Sunday August 12, 2012 you are delegated Incident Commander for overall management of the Barry Point Fire (OR-FWF-120680, ODF-982018-13) on the Lakeview Ranger District of the Fremont-Winema National Forest (FWF) and the Lake Unit of the Klamath-Lake District of Oregon Department of Forestry (ODF), in conjunction with the Modoc National Forest (MDF). This fire originated on August 5, 2012. Fire Dispatch Number for the Incident is 680.

We expect all incident management activities to be executed in accordance with the signatory Agency Administrators Leaders' Intent and the strategy that has been identified within the Wildland Fire Decision Support System (WFDSS). Plan your management of the incident within the scope of the Objectives and Courses of Action as described in WFDSS and Leaders' Intent. Please notify one of us or our staff if you see that this guidance in the WFDSS is no longer accurate or valid while you are commanding the incident. We will provide guidance and updates as needed so that our intent remains clear.

Should we be unavailable to you during your command, we will assign Rachelle Huddleston-Lorton (b) (6) and Rick Newton (b) (6) as FWF representatives, Dustin Gustaveson (b) (6) as the ODF representative, Dave McMaster (b) (6) as MDF representative to your Team. Mike Ramsey (b) (6) is assigned as the liaison to the Lead Resource Advisor for the (NFS) lands on the FWF, Mary Flores (b) (6) for the private and NFS lands on the MDF in California on this incident and is assigned to work directly with your team on all matters pertaining to land and resource management objectives and mitigations required by implementation of your tactics.



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

We will expect you to ensure that all actions and consequences have been analyzed against risk to human life and other values. You are expected to provide clear leaders' intent at all levels of your organization and use your experience and judgment and make timely and prudent decisions as to the best course of action. You are expected to maximize opportunities for success through mindful decision making and heightened situational awareness, while minimizing exposure to risk.

You are responsible for initial attack within the Temporary Flight Restriction (TFR) and will support outside of the designated TFR when requested.

The principal objectives we wish to have accomplished on this fire are:

- Implement good risk management practices in order to provide for firefighter, other responder and public safety. Use good risk analysis processes, the principles of the 10 Standard Fire Orders, LCES, and the 18 Watch-Out Situations as the foundation for risk decisions at all levels.
- Coordinate and consult with local agency safety managers.
- Implement all strategies and tactics based on fire fighter and public safety, taking into consideration sound, efficient and effective financial practices as well as appropriate land, resource management and fire management plans. You are authorized to spend funds as identified in the suppression cost objective of Wildland Fire Decision Support System (WFDSS).
- Protect private property and structures to minimize private landowner resource loss.
- Minimize acreage burned and damage to private property and improvements by safely and aggressively suppressing fire.
- Business practices will comply with the Region 5, Region 6 Incident Business Management Guidelines, the ODF Business Practices and the local Operating Guidelines for Incident Administration.
- Costs will be tracked in accordance with the local cost share agreement (August 11, 2012).
- Maintain financial records and systems utilizing current program models that allow for daily apportionments by jurisdiction.
- Utilize resource advisors to minimize environmental concerns related to suppression activities.
- Comply with Federal Aviation Policies on federal lands.
- Maintain and enhance the relationships with local landowners and the public. Additionally, all personnel assigned to the incident shall be treated with dignity and respect while providing a safe and productive work environment.



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

All actions should continue to implement the Thirtymile Hazard Abatement Plan, be in compliance with the National Wildland Coordinating Group (NWCG) work-rest guidelines, and follow the **Code of Conduct for Fire Suppression**.

1. Firefighter safety comes first on every fire every time.
2. The 10 Standard Firefighting Orders are firm...we don't break them; we don't bend them.
3. All 18 Watch Out Situations must be mitigated before engagement or re-engagement of suppression activities.
4. Every firefighter has the right to know that his or her assignments are safe.
5. Every fireline supervisor, every fire manager, and every administrator has the responsibility to confirm that safe practices are known and observed.

You are directly accountable to us. The designated Forest Service Fire Management Representatives for the incident are Barry Shullanberger FWF (b) (6) and Dave McMaster MDF (b) (6). The designated representative for the ODF is Dustin Gustaveson (b) (6). The Incident Business Advisor for the U.S. Forest Service is Nina Hardin (541-947-6286) and Mikell Newton (b) (6) and the Finance Advisor for ODF is Dave Horton (b) (6).

We expect all suppression efforts will be executed in accordance with the selected strategy identified in the respective WFDSS prepared for the incident. Effective management of costs commensurate with resource values to be protected and strategic direction of the respective WFDSS alternatives is critical. We also request that as much purchasing as possible and practical be done through local vendors. Property accountability should demonstrate adherence to National direction on acceptable fire loss/use rates.

Fire information and media relations will be coordinated with the following Public Affairs Officers: Lisa Swinney FWF (541-947-6261), Suzi Johnson MDF (b) (6) and Anne Maloney, ODF (b) (6).

Your team's performance will be evaluated based on the elements above.

We wish you and your team a safe and successful assignment. You can reach us, Fred Way FWF at (b) (6), Kimberly Anderson MDF (b) (6) and Greg Pittman at (b) (6).



Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry

Fred Way
Forest Supervisor
Fremont-Winema National Forest

Greg Pittman
District Forester
Klamath-Lake District
Oregon Department of Forestry

Kimberly Anderson
Forest Supervisor
Modoc National Forest

Steve Gage
Incident Commander
Portland NIMO



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

To: Michael Morcom, Incident Commander, PNW Team 2

Subject: Delegation of Authority, Barry Point Fire

Date: August 14, 2012

Effective at 0600 on Wednesday August 15, 2012 you are delegated Incident Commander for overall management of the Barry Point Fire (OR-FWF-120680, ODF-982018-13) on the Lakeview Ranger District of the Fremont-Winema National Forest (FWF) and the Lake Unit of the Klamath-Lake District of Oregon Department of Forestry (ODF), in conjunction with the Modoc National Forest (MDF). This fire originated on August 5, 2012. Fire Dispatch Number for the Incident is 680.

We expect all incident management activities to be executed in accordance with the signatory Agency Administrators Leaders' Intent and the strategy that has been identified within the Wildland Fire Decision Support System (WFDSS). Plan your management of the incident within the scope of the Objectives and Courses of Action as described in WFDSS and Leaders' Intent. Please notify one of us or our staff if you see that this guidance in the WFDSS is no longer accurate or valid while you are commanding the incident. We will provide guidance and updates as needed so that our intent remains clear.

Should we be unavailable to you during your command, we will assign Rachelle Huddleston-Lorton (b) (6) and Rick Newton (b) (6) as FWF representatives, Dustin Gustaveson (b) (6) as the ODF representative, Dave McMaster (b) (6) as MDF representative to your Team. Mike Ramsey (b) (6) is assigned as the liaison to the Lead Resource Advisor for the (NFS) lands on the FWF, Mary Flores (b) (6) for the private and NFS lands on the MDF in California on this incident and is assigned to work directly with your team on all matters pertaining to land and resource management objectives and mitigations required by implementation of your tactics.



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

We will expect you to ensure that all actions and consequences have been analyzed against risk to human life and other values. You are expected to provide clear leaders' intent at all levels of your organization and use your experience and judgment and make timely and prudent decisions as to the best course of action. You are expected to maximize opportunities for success through mindful decision making and heightened situational awareness, while minimizing exposure to risk.

You are responsible for initial attack within the Temporary Flight Restriction (TFR) and will support outside of the designated TFR when requested.

The principal objectives we wish to have accomplished on this fire are:

- Implement good risk management practices in order to provide for firefighter, other responder and public safety. Use good risk analysis processes, the principles of the 10 Standard Fire Orders, LCES, and the 18 Watch-Out Situations as the foundation for risk decisions at all levels.
- Coordinate and consult with local agency safety managers.
- Implement all strategies and tactics based on fire fighter and public safety, taking into consideration sound, efficient and effective financial practices as well as appropriate land, resource management and fire management plans. You are authorized to spend funds as identified in the suppression cost objective of Wildland Fire Decision Support System (WFDSS).
- Protect private property and structures to minimize private landowner resource loss.
- Minimize acreage burned and damage to private property and improvements by safely and aggressively suppressing fire.
- Business practices will comply with the Region 5, Region 6 Incident Business Management Guidelines, the ODF Business Practices and the local Operating Guidelines for Incident Administration.
- Costs will be tracked in accordance with the local cost share agreement (August 11, 2012).
- Maintain financial records and systems utilizing current program models that allow for daily apportionments by jurisdiction.
- Utilize resource advisors to minimize environmental concerns related to suppression activities.
- Comply with Federal Aviation Policies on federal lands.
- Maintain and enhance the relationships with local landowners and the public. Additionally, all personnel assigned to the incident shall be treated with dignity and respect while providing a safe and productive work environment.



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

All actions should continue to implement the Thirtymile Hazard Abatement Plan, be in compliance with the National Wildland Coordinating Group (NWCG) work-rest guidelines, and follow the **Code of Conduct for Fire Suppression**.

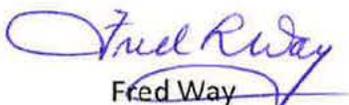
You are directly accountable to us. The designated Forest Service Fire Management Representatives for the incident are Barry Shullanberger FWF (b) (6) and Dave McMaster MDF (b) (6). The designated representative for the ODF is Dustin Gustaveson (b) (6). The Incident Business Advisor for the U.S. Forest Service is Nina Hardin (541-947-6286) and the Finance Advisor for ODF is Dave Horton (b) (6).

We expect all suppression efforts will be executed in accordance with the selected strategy identified in the respective WFDSS prepared for the incident. Effective management of costs commensurate with resource values to be protected and strategic direction of the respective WFDSS alternatives is critical. We also request that as much purchasing as possible and practical be done through local vendors. Property accountability should demonstrate adherence to National direction on acceptable fire loss/use rates.

Fire information and media relations will be coordinated with the following Public Affairs Officers: Lisa Swinney FWF (541-947-6261), Suzi Johnson MDF (b) (6) and Anne Maloney, ODF (b) (6).

Your team's performance will be evaluated based on the elements above.

We wish you and your team a safe and successful assignment. You can reach us, Fred Way FWF at (541-219-1605), Kimberly Anderson MDF (b) (6) Tyrone Kelley Agency Administrator for the Barry Point Incident on the Modoc National Forest (b) (6) Lakeview BLM District Manager E. Lynn Burkett (b) (6) and Greg Pittman at (b) (6) (b) (6).


Fred Way

Forest Supervisor
Fremont-Winema National Forest



E. Lynn Burkett
District Manager
Lakeview BLM



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

Greg Pittman
District Forester
Klamath-Lake District
Oregon Department of Forestry

Kimberly Anderson
Forest Supervisor
Modoc National Forest

Tyrone Kelley
Agency Administrator
Barry Point Incident
Region 5 USFS

Michael Morcom
Incident Commander
PNW Team 2

Amendment to PNW Team 2 Delegation of Authority

The following describes Initial Attack responsibilities of Team 2 and Home Unit(s)

- Team 2 will be responsible for Initial Attack within one mile of the Barry Point Fire perimeter.
- Home Unit(s) will be responsible for Initial Attack outside one mile of Barry Point Fire perimeter and will coordinate all Initial attack within the TFR with Team 2. Barry Point Communications will be contacted via phone for initial coordination.
- Communication plans will be shared between Team 2, Dispatch Centers, and resources affected.



Fred Way

Forest Supervisor

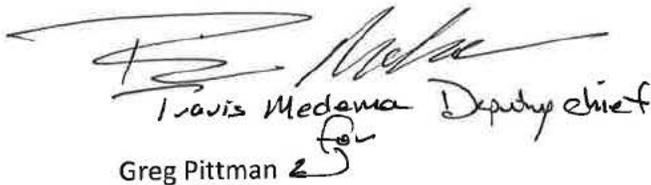
Fremont-Winema National Forest



Heather Whitman

Associate District Manager

Lakeview Dist. BLM



Travis Medema Deputy Chief

Greg Pittman

District Forester

Klamath-Lake District ODF



Tyrone Kelly

Agency Administrator

Region 5 USFS



Mike Morcom

Incident commander

PNW Team 2



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

To: Leland Hunter, Incident Commander, SCOFMP IMT3

Subject: Delegation of Authority, Barry Point Fire

Date: August 23, 2012

Effective at 0600 on Saturday August 25, 2012 you are delegated Incident Commander for overall management of the Barry Point Fire (OR-FWF-120680, ODF-982018-13) on the Lakeview Ranger District of the Fremont-Winema National Forest (FWF) and the Lake Unit of the Klamath-Lake District of Oregon Department of Forestry (ODF), in conjunction with the Modoc National Forest (MDF). This fire originated on August 5, 2012. Fire Dispatch Number for the Incident is 680.

We expect all incident management activities to be executed in accordance with the signatory Agency Administrators Leaders' Intent and the strategy that has been identified within the Wildland Fire Decision Support System (WFDSS). Plan your management of the incident within the scope of the Objectives and Courses of Action as described in WFDSS and Leaders' Intent. Please notify one of us or our staff if you see that this guidance in the WFDSS is no longer accurate or valid while you are commanding the incident. We will provide guidance and updates as needed so that our intent remains clear.

Should we be unavailable to you during your command, we will assign Rachele Huddleston-Lorton (b) (6) and Rick Newton (b) (6) as FWF representatives, Dustin Gustaveson (b) (6) as the ODF representative, Dave McMaster (b) (6) as MDF representative to your Team. Mike Ramsey (b) (6) is assigned as the liaison to the Lead Resource Advisor for the (NFS) lands on the FWF, Mary Flores (b) (6) for the private and NFS lands on the MDF in California on this incident and is assigned to work directly with your team on all matters pertaining to land and resource management objectives and mitigations required by implementation of your tactics.

We will expect you to ensure that all actions and consequences have been analyzed against risk to human life and other values. You are expected to provide clear leaders' intent at all levels of your organization and use your experience and judgment and make timely and prudent



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

decisions as to the best course of action. You are expected to maximize opportunities for success through mindful decision making and heightened situational awareness, while minimizing exposure to risk.

Initial attack will be the responsibility of the local units. You will support IA efforts as requested and you have resources available.

The principal objectives we wish to have accomplished on this fire are:

- Implement good risk management practices in order to provide for firefighter, other responder and public safety. Use good risk analysis processes, the principles of the 10 Standard Fire Orders, LCES, and the 18 Watch-Out Situations as the foundation for risk decisions at all levels.
- Coordinate and consult with local agency safety managers.
- Implement all strategies and tactics based on fire fighter and public safety, taking into consideration sound, efficient and effective financial practices as well as appropriate land, resource management and fire management plans. You are authorized to spend funds as identified in the suppression cost objective of Wildland Fire Decision Support System (WFDSS).
- Protect private property and structures to minimize private landowner resource loss.
- Maintain containment of the fire and prevent further fire spread to minimize impact to private property and improvements by safely and aggressively suppressing fire.
- Business practices will comply with the Region 5, Region 6 Incident Business Management Guidelines, the ODF Business Practices and the local Operating Guidelines for Incident Administration.
- Costs will be tracked in accordance with the local cost share agreement (August 23, 2012).
- Maintain financial records and systems utilizing current program models that allow for daily apportionments by jurisdiction.
- Utilize resource advisors to minimize environmental concerns related to suppression activities.
- Implement rehabilitation work as identified in the Turnback Standards and rehabilitation plan in conjunction with local unit and resource advisors.
- Comply with Federal Aviation Policies on federal lands.
- Maintain and enhance the relationships with local landowners and the public.
- Additionally, all personnel assigned to the incident shall be treated with dignity and respect while providing a safe and productive work environment.



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

All actions should continue to implement the Thirtymile Hazard Abatement Plan, be in compliance with the National Wildland Coordinating Group (NWCG) work-rest guidelines, and follow the **Code of Conduct for Fire Suppression**.

You are directly accountable to us. The designated Forest Service Fire Management Representatives for the incident are Barry Shullanberger FWF (b) (6) and Dave McMaster MDF (b) (6). The designated representative for the ODF is Dustin Gustaveson (b) (6). The Incident Business Advisor for the U.S. Forest Service is Nina Hardin (541-947-6286) and the Finance Advisor for ODF is Dave Horton (b) (6).

We expect all suppression efforts will be executed in accordance with the selected strategy identified in the respective WFDSS prepared for the incident and consistent with the ODF suppression policy on private lands. Effective management of costs commensurate with resource values to be protected and strategic direction of the respective WFDSS alternatives is critical. We also request that as much purchasing as possible and practical be done through local vendors. Property accountability should demonstrate adherence to National direction on acceptable fire loss/use rates.

Fire information and media relations will be coordinated with the following Public Affairs Officers: Lisa Swinney FWF (541-947-6261), Suzi Johnson MDF (b) (6) and Anne Maloney, ODF (b) (6).

Your team's performance will be evaluated based on the elements above.

We wish you and your team a safe and successful assignment. You can reach us, Fred Way FWF at (b) (6), Kimberly Anderson MDF (b) (6) and Greg Pittman at (b) (6).


Fred Way
Forest Supervisor
Fremont-Winema National Forest


Kimberly Anderson
Forest Supervisor
Modoc National Forest



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

A handwritten signature in black ink, appearing to read 'Greg Pittman'.

Greg Pittman
District Forester
Klamath-Lake District
Oregon Department of Forestry

A handwritten signature in blue ink, appearing to read 'Leland Hunter'.

Leland Hunter
Incident Commander
SCOFMP IMT3



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

To: Steve Gage, Incident Commander, Portland NIMO

Subject: Delegation of Authority, Barry Point Fire

Date: August 26, 2012

Effective at 1600 Sunday August 26, 2012 you are delegated Incident Commander for overall management of the Barry Point Fire (OR-FWF-120680, ODF-982018-13) on the Lakeview Ranger District of the Fremont-Winema National Forest (FWF) and the Lake Unit of the Klamath-Lake District of Oregon Department of Forestry (ODF), and the Devils Garden District of the Modoc National Forest (MDF). This fire originated on August 5, 2012. Fire Dispatch Number for the Incident is 680.

We expect all incident management activities to be executed in accordance with the signatory Agency Administrators Leaders' Intent and the strategy that has been identified within the Wildland Fire Decision Support System (WFDSS). Plan your management of the incident within the scope of the Objectives and Courses of Action as described in WFDSS and Leaders' Intent. Please notify one of us or our staff if you see that this guidance in the WFDSS is no longer accurate or valid while you are commanding the incident. We will provide guidance and updates as needed so that our intent remains clear.

Should we be unavailable to you during your command, we will assign Rachele Huddleston-Lorton (b) (6) as FWF representative, Dustin Gustaveson (b) (6) as the ODF representative, Dave McMaster (b) (6) as MDF representative to your Team. Mike Ramsey (b) (6) is assigned as the liaison to the Lead Resource Advisor for the (NFS) lands on the FWF, Mary Flores (b) (6) for the private and NFS lands on the MDF in California on this incident and is assigned to work directly with your team on all matters pertaining to land and resource management objectives and mitigations required by implementation of your tactics.



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

We expect you to ensure that all actions and consequences have been analyzed against risk to human life and other values. You are expected to provide clear leaders' intent at all levels of your organization and use your experience and judgment and make timely and prudent decisions as to the best course of action. You are expected to maximize opportunities for success through mindful decision making and heightened situational awareness, while minimizing exposure to risk.

Initial attack will be the responsibility of the local units. You will support IA efforts as requested based upon resource availability.

The principal objectives we wish to have accomplished on this fire are:

- Implement good risk management practices in order to provide for firefighter, other responder and public safety. Use good risk analysis processes, the principles of the 10 Standard Fire Orders, LCES, and the 18 Watch-Out Situations as the foundation for risk decisions at all levels.
- Coordinate and consult with local agency safety managers.
- Implement all strategies and tactics based on fire fighter and public safety, taking into consideration sound, efficient and effective financial practices as well as appropriate land, resource management and fire management plans. You are authorized to spend funds as identified in the suppression cost objective of Wildland Fire Decision Support System (WFDSS).
- Protect private property and structures to minimize private landowner resource loss.
- Maintain containment of the fire and prevent further fire spread to minimize impact to private property and improvements by safely and aggressively suppressing fire.
- Business practices will comply with the Region 5, Region 6 Incident Business Management Guidelines, the ODF Business Practices and the local Operating Guidelines for Incident Administration.
- Costs will be tracked in accordance with the local cost share agreement (signed August 23, 2012).
- Maintain financial records and systems utilizing current program models that allow for daily apportionments by jurisdiction.
- Utilize resource advisors to minimize environmental concerns related to suppression activities.
- Implement suppression rehabilitation work as identified in the turnback standards and rehabilitation plan in conjunction with the local units.
- Comply with Federal Aviation Policies on federal lands.
- Maintain and enhance the relationships with local landowners and the public.



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

Additionally, all personnel assigned to the incident shall be treated with dignity and respect while providing a safe and productive work environment.

All actions should continue to implement the Thirtymile Hazard Abatement Plan, be in compliance with the National Wildland Coordinating Group (NWCG) work-rest guidelines, and follow the **Code of Conduct for Fire Suppression**.

You are directly accountable to us. The designated Forest Service Fire Management Representatives for the incident are Barry Shullanberger FWF (b) (6) and Dave McMaster MDF (b) (6). The designated representative for the ODF is Dustin Gustaveson (b) (6). The Incident Business Advisor for the U.S. Forest Service is Nina Hardin (541-947-6286) and the Finance Advisor for ODF is Dave Horton (b) (6).

We expect all suppression and suppression related rehabilitation efforts will be executed in accordance with the selected strategy identified in the respective WFDSS prepared for the incident. Effective management of costs commensurate with resource values to be protected and strategic direction of the respective WFDSS alternative and in accordance with ODF policy for private lands is critical. We also request that as much purchasing as possible and practical be done through local vendors. Property accountability should demonstrate adherence to National direction on acceptable fire loss/use rates.

Fire information and media relations will be coordinated with the following Public Affairs Officers: Lisa Swinney FWF (541-947-6261), Suzi Johnson MDF (b) (6) and Anne Maloney, ODF (b) (6).

Your team's performance will be evaluated based on the elements above.

We wish you and your team a safe and successful assignment. You can reach us, Rick Newton FWF at (b) (6), Kimberly Anderson MDF (b) (6) or Jon Regelbrugge MDF (b) (6) and Greg Pittman at (b) (6).



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

A handwritten signature in blue ink, appearing to read 'J. Richard Newton'.

J. Richard (Rick) Newton
Deputy Forest Supervisor
Fremont-Winema National Forest

A handwritten signature in blue ink, appearing to read 'Greg Pittman'.

Greg Pittman
District Forester
Klamath-Lake District
Oregon Department of Forestry

A handwritten signature in blue ink, appearing to read 'Kimberly Anderson'.

Kimberly Anderson
Forest Supervisor
Modoc National Forest

A handwritten signature in blue ink, appearing to read 'Steve Gage'.

Steve Gage
Incident Commander
Portland NIMO



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

To: Leland Hunter, Incident Commander, SCOFMP IMT 3

Subject: Delegation of Authority, Barry Point Fire

Date: August 30, 2012

Effective at 2100 Thursday August 30, 2012 you are delegated Incident Commander for overall management of the Barry Point Fire (OR-FWF-120680, ODF-982018-13) on the Lakeview Ranger District of the Fremont-Winema National Forest (FWF) and the Lake Unit of the Klamath-Lake District of Oregon Department of Forestry (ODF), and the Devils Garden District of the Modoc National Forest (MDF). This fire originated on August 5, 2012. Fire Dispatch Number for the Incident is 680.

We expect all incident management activities to be executed in accordance with the signatory Agency Administrators Leaders' Intent and the strategy that has been identified within the Wildland Fire Decision Support System (WFDSS). Plan your management of the incident within the scope of the Objectives and Courses of Action as described in WFDSS and Leaders' Intent. Please notify one of us or our staff if you see that this guidance in the WFDSS is no longer accurate or valid while you are commanding the incident. We will provide guidance and updates as needed so that our intent remains clear.

Should we be unavailable to you during your command, we will assign Rachelle Huddleston-Lorton (b) (6) as FWF representative, Dustin Gustaveson (b) (6) as the ODF representative, Dave McMaster (b) (6) as MDF representative to your Team. Mike Ramsey (b) (6) is assigned as the liaison to the Lead Resource Advisor for the (NFS) lands on the FWF, Mary Flores (b) (6) for the private and NFS lands on the MDF in California on this incident and is assigned to work directly with your team on all matters pertaining to land and resource management objectives and mitigations required by implementation of your tactics.



**Fremont-Winema and Modoc
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We expect you to ensure that all actions and consequences have been analyzed against risk to human life and other values. You are expected to provide clear leaders' intent at all levels of your organization and use your experience and judgment and make timely and prudent decisions as to the best course of action. You are expected to maximize opportunities for success through mindful decision making and heightened situational awareness, while minimizing exposure to risk.

Initial attack will be the responsibility of the local units. You will support IA efforts as requested based upon resource availability.

The principal objectives we wish to have accomplished on this fire are:

- Implement good risk management practices in order to provide for firefighter, other responder and public safety. Use good risk analysis processes, the principles of the 10 Standard Fire Orders, LCEs, and the 18 Watch-Out Situations as the foundation for risk decisions at all levels.
- Coordinate and consult with local agency safety managers.
- Implement all strategies and tactics based on fire fighter and public safety, taking into consideration sound, efficient and effective financial practices as well as appropriate land, resource management and fire management plans. You are authorized to spend funds as identified in the suppression cost objective of Wildland Fire Decision Support System (WFDSS).
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- Maintain financial records and systems utilizing current program models that allow for daily apportionments by jurisdiction.
- Utilize resource advisors to minimize environmental concerns related to suppression and rehabilitation activities.
- Implement suppression rehabilitation work as identified in the turnback standards and rehabilitation plan in conjunction with the local units.
- Comply with Federal Aviation Policies on federal lands.
- Maintain and enhance the relationships with local landowners and the public.



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

Additionally, all personnel assigned to the incident shall be treated with dignity and respect while providing a safe and productive work environment.

All actions should continue to implement the Thirtymile Hazard Abatement Plan, be in compliance with the National Wildland Coordinating Group (NWCG) work-rest guidelines, and follow the **Code of Conduct for Fire Suppression**.

You are directly accountable to us. The designated Forest Service Fire Management Representatives for the incident are Barry Shullanberger FWF (b) (6) or Barry Hansen FWF (b) (6) and Dave McMaster MDF (b) (6). The designated representative for the ODF is Dustin Gustaveson (b) (6). The Incident Business Advisor for the U.S. Forest Service is Nina Hardin (541-947-6286) and the Finance Advisor for ODF is Dave Horton (b) (6).

We expect all suppression and suppression related rehabilitation efforts will be executed in accordance with the selected strategy identified in the respective WFDSS prepared for the incident. Effective management of costs commensurate with resource values to be protected and strategic direction of the respective WFDSS alternative and in accordance with ODF policy for private lands is critical. We also request that as much purchasing as possible and practical be done through local vendors. Property accountability should demonstrate adherence to National direction on acceptable fire loss/use rates.

Fire information and media relations will be coordinated with the following Public Affairs Officers: Lisa Swinney FWF (541-947-6261), Suzi Johnson MDF (b) (6), and Anne Maloney, ODF (b) (6).

Your team's performance will be evaluated based on the elements above.

We wish you and your team a safe and successful assignment. You can reach us, Rick Newton FWF at (b) (6), Kimberly Anderson MDF (b) (6) and Greg Pittman at (b) (6).

(b) (6)



**Fremont-Winema and Modoc
National Forests
Oregon Department of Forestry**

J. Richard (Rick) Newton
Deputy Forest Supervisor
Fremont-Winema National Forest

Dustin Gustafsson for Greg Pittman
Greg Pittman
District Forester
Klamath-Lake District
Oregon Department of Forestry

Kimberly Anderson
Forest Supervisor
Modoc National Forest

Leland Hunter
Incident Commander
SCOFMP IMT 3



United States
Department of Agriculture
Forest Service
Fremont-Winema NF
Modoc NF



Oregon Department of Forestry
Klamath-Lake District
3200 DeLap Road
Klamath Falls, OR 97601



United States Department of
the Interior
Bureau of Land Management
Lakeview District

Date:

Memorandum

To: Bonnie Amaral
From: Fred Way and Kimberly Anderson
Subject: IBA Delegation of Authority

This letter authorizes Bonnie Ammaral to act as an Incident Business Advisor (IBA) for the Fremont-Winema National Forest, Modoc National Forest and Incident Management Teams. The IBA works as a liaison and advisor between the Fremont-Winema National Forest, Modoc National Forest and the Incident Management Team(s) (IMT) for all issues related to incident business management.

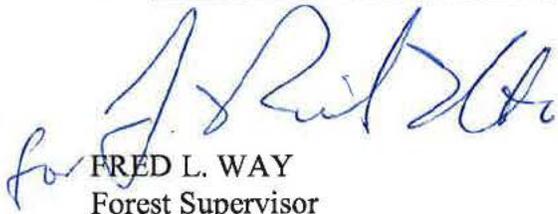
Specific responsibilities include:

- Maintains close communication with the Incident Commander, Finance Section Chief, and other members of the IMT, Area Command Team, and other administrative sections within the incident agency.
- Coordinates with Finance Section Chief for a daily flow of information. This includes a report of current progress of incident business administration operations and copies of the current cost projections and obligations.
- Attends incident planning meetings. Represents the agency and assists the IMT in strategic planning, transitions, or significant changes in status.
- Provides guidance to the Administrative Representative or Agency Administrator for the need to assign a Liaison to ensure all payment packages are complete prior to transmittal to a Payment Center.
- Represents the agency in cost management activities and works with the Team to ensure cost control measures and other fiscal controls are in place. Specifically, the IBA monitors, tracks, and documents their involvement in cost containment items such as WFDSS, Cost Share Agreements, and daily costs/obligations COST reports. Special emphasis will be placed on reviewing large cost centers.
- Reviews questionable orders as requested by the Buying Team or Expanded Dispatch, and holds until clarification is made with the IMT. Questionable items, which cannot be resolved between the IMT and the IBA will be discussed with the Agency Administrator for resolution.
- Provides advice to the agency and the IMT(s) concerning local, regional, and national incident business management policies. The IBA provides communication links, guidance, and advice to facilitate efficiency in business management practices.

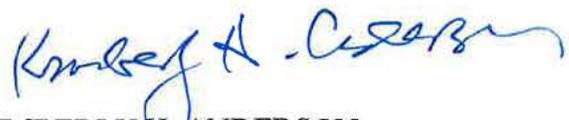


- Specifically monitors business administration activities at Expanded Dispatch, Buying Teams, ICP, or any other sites that may support the incident. The IBA has full access to any and all administrative functions of the incident and is expected to make frequent site visits to all support locations.
- Verifies the IMT has an established process to ensure that property is tracked, recovered, and/or disposed of properly on the incident
- Advises the Incident Commander, Agency Administrator, Administrative Representative and/or interagency coordinating groups such as MAC and Area Command Teams of the need for special support units such as Buying Teams, Payment Teams, Claims Teams, or other support as needed.
- Participates in the IMT initial briefing and closeout meeting and provides a critique of team incident business activities to both the Agency Administrator and the Team.
- Represents the agency in other related activities as needed and identified by the Agency Administrator or as requested by the Incident Commander or Area Commander.
- May serve in the same role as identified above in BAER and post fire activities.
- Provides briefings to the Agency Administrator, MAC, Area Command, and Administrative Representative, as needed.
- Provides a final written narrative that includes the following:
 - Procedures and processes that worked well
 - Areas that need improvement and recommendations
 - Documentation of decisions, policy established or changed
 - Incident Agency follow-up needed

The Agency Administrator is the primary point of contact, but coordination will be maintained with Nina Stella Hardin Fire Program Analyst.



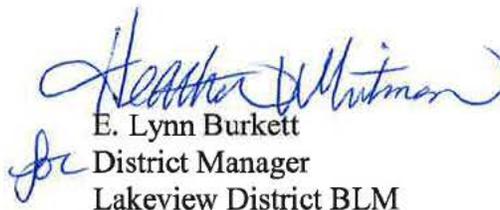
FRED L. WAY
Forest Supervisor
Fremont-Winema National Forest



KIMBERLY H. ANDERSON
Forest Supervisor
Modoc National Forest



GREG PITTMAN
District Forester
Oregon Department of Forestry


for

E. Lynn Burkett
District Manager
Lakeview District BLM



United States
Department of Agriculture
Forest Service
Fremont-Winema NF
Modoc NF



Oregon Department of Forestry
Klamath-Lake District
3200 DeLap Road
Klamath Falls, OR 97601



United States Department of
the Interior
Bureau of Land Management
Lakeview District

Date: August 13, 2012

Memorandum

To: Ron Knowles
From: Fred L. Way
Subject: IBA Delegation of Authority

This letter authorizes Ron Knowles to act as an Incident Business Advisor (IBA) for the Fremont-Winema National Forest and Incident Management Teams. The IBA works as a liaison and advisor between the Fremont-Winema National Forest and the Incident Management Team(s) (IMT) for all issues related to incident business management.

Specific responsibilities include:

- Maintains close communication with the Incident Commander, Finance Section Chief, and other members of the IMT, Area Command Team, and other administrative sections within the incident agency.
- Coordinates with Finance Section Chief for a daily flow of information. This includes a report of current progress of incident business administration operations and copies of the current cost projections and obligations.
- Attends incident planning meetings. Represents the agency and assists the IMT in strategic planning, transitions, or significant changes in status.
- Provides guidance to the Administrative Representative or Agency Administrator for the need to assign a Liaison to ensure all payment packages are complete prior to transmittal to a Payment Center.
- Represents the agency in cost management activities and works with the Team to ensure cost control measures and other fiscal controls are in place. Specifically, the IBA monitors, tracks, and documents their involvement in cost containment items such as WFDSS, Cost Share Agreements, and daily costs/obligations COST reports. Special emphasis will be placed on reviewing large cost centers.
- Reviews questionable orders as requested by the Buying Team or Expanded Dispatch, and holds until clarification is made with the IMT. Questionable items, which cannot be resolved between the IMT and the IBA will be discussed with the Agency Administrator for resolution.
- Provides advice to the agency and the IMT(s) concerning local, regional, and national incident business management policies. The IBA provides communication links, guidance, and advice to facilitate efficiency in business management practices.



- Reviews incident business administration practices to ensure compliance with approved practices and obtains necessary information or interpretations of laws, regulations, and agreements as needed to efficiently and effectively accomplish administrative practices.
- Specifically monitors business administration activities at Expanded Dispatch, Buying Teams, ICP, or any other sites that may support the incident. The IBA has full access to any and all administrative functions of the incident and is expected to make frequent site visits to all support locations.
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The Agency Administrator is the primary point of contact, but coordination will be maintained with Nina Stella Hardin, Fire Program Analyst.


 FRED L. WAY
 Forest Supervisor
 Fremont-Winema National Forest


 KIMBERLY H. ANDERSON
 Forest Supervisor
 Modoc National Forest


 GREG PITTMAN
 District Forester
 Oregon Department of Forestry


 E. Lynn Burkett
 District Manager
 Lakeview District BLM



File Code: 1230/5130

Date:

Route To:

Subject: Delegation of Authority, Incident Business Advisor

To: Mikell Newton, Incident Business Advisor

This letter authorizes Mikell Newton to act as an Incident Business Advisor (IBA) for the Fremont-Winema National Forest and Incident Management Teams. The IBA works as a liaison and advisor between the Fremont-Winema National Forest and the Incident Management Team(s) (IMT) for all issues related to incident business management.

Specific responsibilities include:

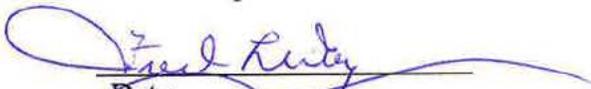
- Maintains close communication with the Incident Commander, Finance Section Chief, and other members of the IMT, Area Command Team, and other administrative sections within the incident agency.
- Coordinates with Finance Section Chief for a daily flow of information. This includes a report of current progress of incident business administration operations and copies of the current cost projections and obligations.
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- Reviews incident business administration practices to ensure compliance with approved practices and obtains necessary information or interpretations of laws, regulations, and agreements as needed to efficiently and effectively accomplish administrative practices.



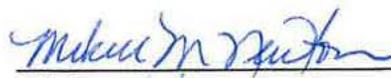
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- Provides a final written narrative that includes the following:
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 - Incident Agency follow-up needed

The Agency Administrator is the primary point of contact, but coordination will be maintained with Nina Harden.

FRED L. WAY
Forest Supervisor


Date

MIKELL NEWTON
Incident Business Advisor


Date 8/8/12

cc: Unit Managers
Incident Management Team

INCIDENT BUSINESS ADVISOR NARRATIVE FORMAT

INCIDENT NAME:	Barry Point Incident
INCIDENT NUMBER:	OR-FWF-120680
INCIDENT LOCATION:	Lakeview, OR
INCIDENT AGENCY(S)	Fremont-Winema and Modoc NFs, Lakeview District BLM, and ODF
DATES ASSIGNED:	August 21-28, 2012
AGENCY EXPECTATIONS AND ASSIGNED ROLES AND RESPONSIBILITIES:	Received DOA from the Forest Supervisor, Forest Supervisors Fremont-Winema and Modoc NFs, ODF District Forester, and Lakeview BLM District Manager, for the Type 1 IMT assigned to the Barry Point Incident. The delegation included supervision of the Buying Team and support to the Incident Management Teams for all issues related to incident business management. Ensured cost efficiencies and coordinated closely with Agency Administrators to resolve incident business issues/concerns.
PROCEDURES AND PROCESS THAT WORKED WELL:	<p>--Good coordination with the agency administrators--they were very responsive to input and actively involved in a collaborative approach to problem resolution;</p> <p>--Utilization of buying team's knowledge and experience; including local buying team support to IMT3.</p> <p>--Coordination and flexibility regardless of incident business issues;</p> <p>--The support I received as IBA for this incident from the Fremont-Winema Staff and Fire Program Analyst.</p>
AREAS THAT NEED IMPROVEMENT AND RECOMMENDATIONS:	<p>--Pacific Northwest Geographic Area Incident Business Management Guidelines: Minor updates recommended.</p> <p>Recommendation: Discussed recommended minor changes with Fire Program Analyst.</p> <p>Laundry Services: Laundry services were provided from the beginning of the incident even though personnel are encouraged to arrive at an incident prepared for a 14-day assignment (clothes, personal items, etc.). Lost laundry at the incident resulted in</p>

claim settlements. Capacity and extended impacts to the local vendor should also be a consideration when providing these services.

Recommendation: May want to include language in the Operating Guidelines that “laundry services” should be limited to Nomex from the Supply Cache and considered on a case-by-case basis for extended assignments and/or poison oak/ivy exposure.

Recycling at ICP: Recommend WO-FAM develop national “guidelines” for remote incidents and smaller communities that do not provide this service.

-Preseason Land Use Agreements: Recommend establishing preseason land use agreements for potential water sources and ICP locations to ensure cost effective and efficient signing up of these resources.

--Ensure there is an Incident Business presence in negotiations of Cost Share Agreements. For Supplement No. 3, the IBA and Finance involvement to jointly develop Supplemental Fire Suppression Agreement with ODF, resulted in a cost methodology that was measurable, simple to track costs, and had good rationale that was supported by all parties.

--Coordinated with IMTs and Agency Administrators regarding proper use of WFSU funds on non-National Forest System Lands.

--Coordinated with buying team and IMTs to ensure cost effective measures are documented.

-Protection Agreement between the Modoc NF and CalFire – Upon receipt of a complete copy of the current agreement, validate reimbursement provisions.

**DOCUMENTATION OF DECISIONS,
POLICY ESTABLISHED OR
CHANGED:**

**INCIDENT AGENCY FOLLOW- UP
NEEDED:**

It was a “real” pleasure to work with the Fremont-Winema NF and staff, Region 6, and ODF and BLM Agency Administrators.

Signature: /s/Cheryl R. Molis

Telephone Number:

Address:

Email Address:

Date: 8/28/2012

208-387-5608

3833 S. Development Ave., Boise, ID

83705

cmolis@fs.fed.us